

Crawley Borough Council

Report to Overview and Scrutiny Commission

25 September 2023

Report to Cabinet

27 September 2023

2023/2024 Budget Monitoring - Quarter 1

Report of the Head of Corporate Finance, **FIN/633**

1. Purpose

- 1.1 The report sets out a summary of the Council's actual revenue and capital spending for the first Quarter to June 2023. It identifies the main variations from the approved spending levels and any potential impact on future budgets.

2. Recommendations

- 2.1 To the Overview and Scrutiny Commission:

That the Commission consider the report and decide what comments, if any, it wishes to submit to the Cabinet.

- 2.2 To the Cabinet:

The Cabinet is recommended to:

- a) **Agree to note the projected outturn for the year 2023/2024 as summarised in this report.**
- b) **Approve a supplementary capital estimate of £70,000 required for data migration to the new Benefits Online and Document Management System this will be funded from the Welfare Reform Reserve. (para 8.7)**
- c) **Approve a supplementary capital estimate of £169,100 for the repair of the Pit Lift at the Hawth Theatre funded by £120,300 from the revenue programme maintenance budget and £48,800 from capital receipt. (para 8.8)**

The Cabinet is recommended to ask Full Council to:

- d) **Approve the addition to the Capital Programme of £1,052,466 for Disabled Facility Grants funded from the Better Care Fund. (para 8.4)**
- e) **Approve a supplementary capital estimate of £6,000,000 for HRA acquisitions of land or dwellings to be funded from 1-4-1 receipts of £2,400,000 and £3,600,000 of borrowing. (para 8.9)**
- f) **Approve the addition to the HRA Programme Maintenance budget of £6,792,086, this will be funded from SHDF Wave 2 Grant. (para 8.9)**

3. Reasons for the Recommendations

- 3.1 To report to Members on the projected outturn for the year compared to the approved budget.

4. Background

- 4.1 As part of the Budget Strategy, the Council has in place robust budget monitoring systems to ensure that unapproved overspends are avoided. The Council also manages and analyses underspending to identify potential savings that could help meet current and future years' priorities.
- 4.2 Budget monitoring is undertaken monthly with budget holders. There are quarterly budget monitoring reports to Cabinet with the Corporate Management Team receiving monthly update reports on key areas and any other areas of concern. The Overview and Scrutiny Commission also has the opportunity to scrutinise expenditure. Quarterly monitoring information is also included in the Councillors' Information Bulletin.
- 4.3 This report outlines the projected outturn for 2023/2024 as at the end of June 2023.

5. Budget Monitoring Variations

5.1 General Fund

The table below summarises the projected variances in the relevant Portfolio at Quarter 1.

[F indicates that the variation is favourable, U that it is unfavourable]

	Variance Projected at Quarter 1	
	£'000's	
Cabinet	223	U
Community Engagement & Culture	1	U
Environment, Sustainability & Climate Change	92	U
Housing	2,005	U
Leisure & Wellbeing	170	U
Planning & Economic Development	95	U
Public Protection	21	U
Resources	278	U
TOTAL (SURPLUS)/DEFICIT	2,885	U
Investment Interest	(994)	F
ADJUSTED (SURPLUS)/DEFICIT	1,891	U

Budgeted Transfer from Reserves	262
Total Forecast Transfer from Reserves	2,153

General Fund Balance 01/04/2023	6,000
Use of Reserve 23/24	(2,153)
Closing Balance	3,847

GF <u>Minimum</u> balance	3,000
----------------------------------	--------------

Further details of these projected variances are provided in Appendix 1(i & ii) attached to this report.

Significant Quarter 1 variances over £20,000

5.1.1 Cabinet

A pay award offer of £1,925 per spinal point has been made to unions on behalf of the main local government NJC workforce. The additional cost of this is projected to be £200k for the General Fund.

The current year includes a £400k budget for ongoing losses associated with the pandemic. This provision is not currently forecast to be utilised in full. There is therefore an underspend of £100k projected at this time.

5.1.2 Community Engagement & Culture

There are no significant variations to report this quarter.

5.1.3 Environment, Sustainability & Climate Change

Due to a lack of vacancies in the environmental health team, there is an unmet vacancy provision of £39,000.

There is a forecast overspend of £24,000 on Port Health income. This is due to the number of consignments, 136, coming through Gatwick Airport being lower than pre-pandemic. However, there has been some improvement versus last year, during Q1 22-23 there were 85 consignments.

5.1.4 Housing Services

Homelessness pressures continued to increase during quarter 1. A total of over 20,000 nights of temporary accommodation were paid for in Q1, this compares to only 13,417 during the same period in 2022/23. Despite an additional £1.4m being built into the budget for this year, there is a projected overspend of £1.9m.

The Chief Executive took an urgent decision to employ extra housing officers on 5th May 2023 (reported to Full Council 19th July 2023) resulting in a revenue supplementary estimate of £200,000. The current projection is £111,000. New Burdens Funding from the government has still not been confirmed.

5.1.5 **Leisure & Wellbeing**

There have been several urgent works required for health and safety reasons to repair footpaths, walls and planters that were cracked or severely damaged costing £91,000 to date. The total forecast for the year is £175,000, leading to an anticipated overspend of £120,000.

Due to a lack of vacancies in the patch working teams, there is an unmet vacancy provision of £34,000.

5.1.6 **Planning & Economic Development**

Due to a lack of vacancies in the development management team, there is an unmet vacancy provision of £34,000.

Building Control is reporting an overspend of £50,000. Fee income has reduced due to water neutrality and changes to building regulations delaying residential schemes coming forward.

5.1.7 **Public Protection**

There have been vacancies with the Nuisance and Anti-Social Behaviour team which have been difficult to fill. There have now been some changes to the structure which have produced savings and recruitment has been successful. The total projected underspend is £66,000.

There is a forecast overspend of £87,000 due to reduced Licensing Income. This is largely due to expected private hire licence income where no new licences were awarded during the pandemic. To mitigate the impact of this on future years a proposal will be presented to licencing committee to implement in-year fee increase.

5.1.8 **Resources**

There is a vacancy in the Election team which is anticipated to be filled later in the financial year. The projected underspend is £21,000.

Specialist legal advice has been required outside the team's expertise, this includes employment advice, variations to contracts and parking orders. The projected overspend is £51,000.

5.1.9 **Investment Income**

Interest rates have increased sharply due to the Bank of England reacting to inflationary pressures and they are expected to rise further. The projected underspend is £994,000.

6. **Virements**

- 6.1 Virements up to £50,000 can be approved by Heads of Service under delegated powers and reported to Cabinet for information. There have been no virements in this quarter.

7. Council Housing (Crawley Homes) – Revenue

7.1 The table below provides details of the 2023/2024 HRA variances.

HOUSING REVENUE ACCOUNT

	Q1 Projected Variation £000's	
<u>Income</u>		
Rental Income	0	F
Other Income	(15)	F
Interest Received on balances	(1,021)	F
	(1,036)	F
<u>Expenditure</u>		
Employees	87	U
Repairs & Maintenance	2,422	U
Other running costs	190	U
Support services	0	F
	2,699	U
Net (Surplus) / Deficit	1,663	U

Further details of these projected variances are provided in Appendix 1(iii & iv).

7.2 Interest

Interest rates have increased sharply due to the Bank of England reacting to inflationary pressures and they are expected to rise further. This is forecast to result in an underspend of £1,021,000.

7.3 Employees

A pay award offer of £1,925 per spinal point has been made to unions on behalf of the main local government NJC workforce. The additional cost of this is projected to be £100,000 for the HRA.

There have been several vacancies in the Housing Management team during Q1, whilst these are expected to be filled throughout the year this is expected to result in an underspend of £44,000.

The responsive repairs team is forecasting an overspend of £39,000 due to the need to recruit a temporary resource to cover a member of staff on maternity leave.

7.4 Repairs and Premises Costs

There is a forecast overspend of £2,400,000 on the repairs contract. There are two main reasons for this. Firstly, it was forecast during the budget setting process that the increasing cost of materials because of high inflation rates would slow in line with government forecasts for interest rates, but this has not happened, instead

material costs continue to rise sharply and the number of repair jobs costing over £1,000 for both Mears and Wates continue to increase. Secondly, there has been a significant drive from the Council to reduce the number of outstanding jobs to try and avoid disrepair claims which has resulted in our contractors having to increase the amount of work they are subcontracting out to meet both work delivery and timescale targets.

There is an expected overspend on cyclical and planned works due to the cost of materials and labour continuing to remain high. The overspend is expected to be £22,000.

7.5 Other Running Costs

The Housing Ombudsman subscription has increased again to £5.75 per property compared to £4.60 last year and just £2.16 in 2021/22. This is expected to lead to an overspend of £40,000. The fee is now expected to remain at the higher rates. Therefore, future years budgets will need adjusting.

There is a forecast overspend of £120,000 on Council Tax which the HRA is required to pay on void properties. This is due to longer void periods.

8. Capital

8.1 The table below shows the 2023/24 projected capital outturn and proposed carry forward into 2024/25. Further details on the Capital Programme are provided in Appendix 2 to this report.

	Latest Budget 2023/24	Spend to Q1 2023/24	Estimated Outturn 2023/24	(Under)/over spend	Re-profiled to/(from) future years
	£000's	£000's	£000's	£000's	£000's
Joint Responsibility	3,694	198	2,915	0	779
Cabinet	333	45	333	0	0
Environmental Services, Sustainability & Climate Change	3,546	148	3,507	0	39
Housing Services	10,651	391	4,799	(415)	5,437
Planning & Economic Development	14,064	417	8,566	0	5,498
Resources	2,362	75	1,012	0	1,350
Leisure and Wellbeing	1,541	483	1,457	0	84
Total General Fund	36,191	1,757	22,589	(415)	13,187

Council Housing	40,385	3,770	25,506	0	14,879
Total Capital	76,576	5,528	48,095	(415)	28,066

8.2 The Temporary Accommodation Acquisitions budget part of the general fund capital budget is slipping £5,437,208 into 2024/25. The purchase of a property at Ifield Road will soon be completing. The service continues to proactively look for suitable temporary accommodation to purchase, with several potential properties being reviewed. The feasibility of any future acquisitions will need to take into consideration the impact of any borrowing cost.

8.3 The enabling scheme at Longley has now been removed from the capital programme as the scheme could not be delivered by the Housing Association that the Council was working with, this has resulted in a £415,000 saving in 2023/24.

8.4 The Disabled Facilities Grant budget has been increased by £1,052,466 funded from the Better Care Fund.

Recommendation 2.2(d): Approve the addition to the Capital Programme of £1,052,466 funded from the Better Care Fund.

8.5 The Innovation Centre programme is delayed getting on site and will slip £1,365,611 into 2024/25. It was expected to be on site in July but this has been delayed to October. It is hoped to make up time through some early enabling works under the Professional Services Agreement with Morgan Sindall.

8.6 The Gigabit project is progressing and has slipped £1,350,000 into 2024/25, payment is only due when 90% of the CityFibre rollout is complete.

8.7 The Benefits Online and Document Management System was omitted from the budget for 2023/24 in error. The Leader of the Council approved an initial £210,000 capital budget under delegated authority on the 28th April 2023 on the grounds of urgency. Delay would have caused significant risk to the project as the approved framework for the procurement would have expired. As part of the implementation of the project the data held in the Council's current system will be migrated into the new system. It is, therefore, necessary to add an additional £70,000 to the capital budget to ensure that the full budget is in place.

Recommendation 2.2(b): Approve a supplementary capital estimate of £70,000 required for data migration to the new Benefits Online and Document Management System this will be funded from the Welfare Reform Reserve.

8.8 The Pit Lift at the Hawth Theatre is now starting to fail and is unlikely to last another 12 months. There is a window of opportunity to have the works completed in January 2024 with no shows being booked in during that time. It is recommended that £169,100 be added to the capital programme and be funded by £120,300 from the revenue programme maintenance budget and £48,800 from capital receipts.

Recommendation 2.2(c): Approve a supplementary capital estimate of £169,100 for the repair of the Pit Lift at the Hawth Theatre funded by £120,300 from the revenue programme maintenance budget and £48,800 from capital receipt.

8.9 Housing (Crawley Homes HRA)

HRA Programme Maintenance

Crawley Borough Council has been offered £6,792,086 of grant funding from the Social Housing Decarbonisation Fund Wave 2.1. (SHDF). To obtain this funding HRA must make a commitment of match funding. This has been achieved by reviewing the current budgets and re allocating. The table below shows how the original budget has not been increased other than the addition of the SHDF Wave 2 Grant.

Scheme Description	Budget 2023/24	Movement	Revised 2023/24 Budget	Budget 2024/25	Movement	Revised Budget
Decent Homes	5,429,076.07	1,000,000.00	6,429,076.07	6,500,000.00	(1,000,000.00)	5,500,000.00
Renovations	559,772.11	(50,000.00)	509,772.11	650,000.00		650,000.00
Insulation	3,819,890.22	(2,500,000.00)	1,319,890.22	1,800,000.00	(1,000,000.00)	800,000.00
Renewable Technology/Carbon Efficiency	409,061.97	(150,000.00)	259,061.97	250,000.00		250,000.00
Compliancy Works	2,584,575.64	(1,400,000.00)	1,184,575.64	1,450,000.00	(600,000.00)	850,000.00
Boilers & Heating	1,105,222.36		1,105,222.36	1,200,000.00	(500,000.00)	700,000.00
Electrical Test & Inspection	762,231.98		762,231.98	800,000.00		800,000.00
Adaptations For the Disabled	2,056,966.86	(1,000,000.00)	1,056,966.86	1,300,000.00	(800,000.00)	500,000.00
Hostels	280,024.19		280,024.19	100,000.00		100,000.00
TOTAL HRA IMPROVEMENTS	17,006,821.40	(4,100,000.00)	12,906,821.40	14,050,000.00	(3,900,000.00)	10,150,000.00
Carey House		50,000.00	50,000.00			
Fairlawn House	207,134.00		207,134.00			
Milton Mount Major Works	30,738.98	400,000.00	430,738.98			
Wave 2 Match Funding		3,650,000.00	3,650,000.00		3,900,000.00	3,900,000.00
ORIGINAL BUDGET	17,244,694.38	0.00	17,244,694.38	14,050,000.00	0.00	14,050,000.00
Additional Wave 2 Grant		2,716,834.00	2,716,834.00		4,075,252.00	4,075,252.00
REVISED BUDGET		2,716,834.00	19,61,528.38		4,075,252.00	18,125,252.00

Recommendation 2.2(e): Approve the addition to the HRA Programme Maintenance budget of £6,792,086, this will be funded from SHDF Wave 2 Grant

Acquisition of Land or Dwellings

The Acquisition of Land or Dwellings budget has slipped £4,857,333 forward into 2024/25. It is recommended that this budget is increased by £6,000,000 to enable the Council to pursue an acquisition opportunity that is currently available on the market, once approved through the appropriate delegation, the necessary budget will be allocated to the new scheme.

Recommendation 2.2(f): Approve a supplementary capital estimate of £6,000,000 to be funded from 1-4-1 receipts of £2,400,000 and £3,600,000 of borrowing.

Forge Wood Phase 4b

Forge Wood Phase 4b has slipped £4,034,750 into 2024/25, a technical redesign is underway due to recent changes in Building Regulations. The scheme had previously been delayed due to the planning permission being caught up in water neutrality.

Breezehurst Phase 2

Breezehurst Phase 2 has slipped £4,653,250 into 2024/25 due to planning permissions being caught up in water neutrality, and new requirements needed to make the scheme compliant. These implications are currently being worked through.

- 8.10 From the 1st April 2021 the reporting of the use of Right to Buy 1-4-1 receipts to the Department for Levelling Up, Housing & Communities (DHLUC) has moved to an annual return. Other changes are that these receipts now need to be used within 5 years of receipt instead of 3 years and can be used to fund up to 40% of new affordable homes including shared ownership dwellings. This was as a result to responses to [Government consultation](#) on Right to Buy receipts.
- 8.11 Within the first quarter of 2023/24 **three** Council Houses with a sale value of £608,400 compared to eighteen in the first quarter of last year. Of these receipts a proportion will be paid over to the Government with the remainder being retained by the Council being set aside as 1-4-1 receipts and general capital receipts. For 2023/24 the amount paid over to the Government can be retained by the Council to give more flexibility to the 1-4-1 scheme. The values of each will be calculated within the annual return. [The 1-4-1 arrangement is one where the Council retains a larger proportion of right to buy receipts than they otherwise would, in return for a commitment to spend the addition receipts on building or acquiring properties.]

9. Treasury Management

- 9.1 The Head of Corporate Finance reports that all treasury management activities undertaken during the quarter complied fully with the principles in the Treasury Management Code and the Council's approved Treasury Management Strategy. Compliance is demonstrated in Appendix 3 below.

10. Background Papers

[Budget Strategy Mid-Year Review 2022 - FIN/596](#)
[2023/2024 Budget and Council Tax - FIN/606](#)
[Treasury Management Strategy 2023/2024 - FIN/608](#)
[Treasury Management Outturn 2022-2023 - FIN/624](#)
[Financial Outturn 2022/2023: Budget Monitoring - FIN/623](#)

Contact Officer: - Vicki Basley, Chief Accountant.

Direct Line: - 01293 438693

Appendix 1 (i)

REVENUE MONITORING SUMMARY 2023/24
GENERAL FUND

	Latest Budget £000's	Projected Outturn £000's	Variance £000's
Cabinet	(3,972)	(3,749)	223
Community Engagement & Culture	1,976	1,977	1
Environment, Sustainability & Climate Change	5,010	5,102	92
Housing	4,533	6,538	2,005
Leisure & Wellbeing	9,042	9,212	170
Planning & Economic Development	2,039	2,134	95
Public Protection	894	915	21
Resources	(91)	187	278
	19,431	22,316	2,885
Depreciation	(3,729)	(3,729)	0
Renewals Fund	450	450	0
NET COST OF SERVICES	16,152	19,037	2,885
Investment Interest	(1,607)	(2,601)	(994)
MRP	778	778	0
Council Tax	(8,221)	(8,221)	0
RSG	(223)	(223)	0
NNDR	(5,661)	(5,661)	0
New Homes Bonus	(275)	(275)	0
Service Grant	(142)	(142)	0
5% Funding Guarantee	(539)	(539)	0
Net contribution from / (-to) Reserves	262	2,153	1,891

Main Variations identified for 2023/24 - General Fund Appendix 1 (ii)

	Q1 Variation £000's
Cabinet	
Pay Award (£1,925 Per Scale)	280
Covid Lost Income	(100)
Minor Variations	43
	223
Community Engagement & Culture	
Minor Variations	1
	1
Environment, Sustainability & Climate Change	
Environmental Health Team Vacancy Provision	39
Port Health Income	24
Minor Variations	29
	92
Housing	
Homelessness	1,919
Chagossian team - £200k Supplementary Budget	111
Minor Variations	(25)
	2,005
Leisure & Wellbeing	
Path/Bridge Maintenance	120
Patch Working Vacancy Provision	34
Minor Variations	16
	170
Planning & Economic Development	
Development Management Vacancy Provision	34
Building Control - Water Neutrality & Building Regulations	50
Minor Variations	11
	95
Public Protection	
NASB Team Vacancies	(66)
Licencing Income	87
Minor Variations	0
	21
Resources	
Elections	(21)
External Legal Advice	51
Town Hall Business Rates	248
Minor Variations	0
	278
Sub Total	2,885
Investment Interest	(994)
Total Overspend	1,891

QUARTER 1

HOUSING REVENUE ACCOUNT			
Expenditure Description	Latest Estimate £'000s	Projected Outturn £'000s	Variation £'000s
Income			
Rental Income	(51,503)	(51,503)	0
Other Income	(1,927)	(1,942)	(15)
Interest received on balances	(315)	(1,336)	(1,021)
Total income	(53,745)	(54,781)	(1,036)
Expenditure			
Employees	4,537	4,624	87
Repairs & Maintenance	14,775	17,197	2,422
Other running costs	2,449	2,639	190
Support services	3,096	3,096	0
	24,857	27,456	2,699
Net (Surplus) / Deficit	(28,888)	(27,225)	1,663
Use of Reserves:			
Debt Interest Payments	8,042	8,042	0
Depreciation, Revaluation & Impairment	8,131	8,131	0
Additional Transfer to/(from) Housing Reserve	12,715	11,052	(1,663)
Total	28,888	27,225	(1,663)

Main Variations Identified - Housing Revenue Account

	Q1 Variation £'000s
Income	
Interest	(1,021)
Minor Variations	(15)
	(1,036)
Employees	
Pay award costs	100
Vacancies in the Housing Management Team	(44)
Maternity Cover	39
Minor Variations	(8)
	87
Repairs & Premises Costs	
Repairs Contract Overspend	2,400
Cyclical and Planned Servicing	22
	2,422
Other Running Costs	
Housing Ombudsman	40
Council Tax on void properties	120
Minor Variations	30
	190
TOTAL VARIANCES	1,663

2023/24 Qtr. 1 Capital

Note – Slippage is moving budgets between years. If the figure is not in brackets then we are moving the budget to future years, if it is in brackets we are bringing it forward from later years.

Scheme Description	Budget 2023/24	Spend to Date	Projected Outturn	(Under)/ Over Spend	Slippage
	£	£	£	£	£
New Town Hall Complex	1,735,000	194,950	1,735,000		
Old Town Hall Site Redevelopment	750,000		750,000		
New Town Hall Redevelopment - Joint responsibility	2,485,000	194,950	2,485,000	0	0
Town Centre Fund	355,000				355,000
Project Jupiter	693,538	3,109	270,000		423,538
ASK Renovations	160,000		160,000		
Joint responsibility	3,693,538	198,059	2,915,000	0	778,538

Budget 2024/25	Budget 2025/26	Budget 2026/27	Future Years
£	£	£	£
100,000			
100,000	0	0	0
355,000			
423,538			
878,538	0	0	0

Garages	332,613	44,978	332,613		
CABINET PORTFOLIO	332,613	44,978	332,613	0	0

338,897	300,000		
338,897	300,000	0	0

Environmental Services, Sustainability & Climate Change					
Muslim Burial Ground Cemetery	69,514	3,753	30,000		39,514
District Heat Network Phase 2	186,651	22,980	186,651		
Flooding Emergency Works	84,976	4,750	84,976		
Tilgate Lake Bank Erosion	145,944	117,100	145,944		
Waste Vehicles 2023	3,000,000		3,000,000		
Climate Change Initiative	59,128		59,128		
TOTAL ENVIRONMENTAL SERVICES, SUSTAINABILITY & CLIMATE CHANGE PORTFOLIO	3,546,213	148,583	3,506,699	0	39,514

39,514			
39,514	0	0	0

Housing Enabling (General Fund)					
--	--	--	--	--	--

--	--	--	--

Scheme Description	Budget 2023/24	Spend to Date	Projected Outturn	(Under) / Over Spend	Slippage
	£	£	£	£	£
Temp Accommodation Acquisitions	8,937,208	4,700	3,500,000		5,437,208
Longley House	415,000			(415,000)	
Disabled Facilities Grants	1,280,306	381,756	1,280,306		
Improvement/Repair Loans	18,552	4,764	18,552		
TOTAL HOUSING (GENERAL FUND) PORTFOLIO	10,651,066	391,220	4,798,858	(415,000)	5,437,208

Budget 2024/25	Budget 2025/26	Budget 2026/27	Future Years
£	£	£	£
5,437,208			
5,437,208	0	0	0

Planning and Economic Development					
Crawley Fusion Innovation Centre	3,498,151	61,208	2,132,539		1,365,611
<u>Crawley Growth Programme</u>					
Queensway	103,513	165	3,513		100,000
Town Centre Signage and Wayfinding	9,532		9,532		
Town Centre General	71,100				71,100
Manor Royal Cycle Improvements	1,775,935		1,775,935		
Town Centre Western Boulevard (cycle improvements)	819,524	5,613	50,000		769,524
Manor Royal Super Hub	263,028				263,028
Station Gateway	66,500	6,115	97,866		(31,366)
Town Centre Super Hub					
Town Centre Commercial Space Development	1,035,000	8,250	100,000		935,000
Three Bridges Station	160,000	10,161	118,528		41,472
Total Crawley Growth Programme	4,304,132	30,304	2,155,374	0	2,148,758
Towns Fund					
Manor Royal Business Environment Improvement Programme	664,940	125,000	500,000		164,940
Green Business Infrastructure Grants Pillar 1	510,000		510,000		
Green Business Infrastructure Grants Pillar 2	690,233	2,306	540,233		150,000

2,225,321			
100,000			
71,100			
794,824			
263,028			
570,000	4,390,000	1,836,008	
	74,231		
935,000	4,901,847		
300,000	850,000	118,865	
3,033,952	10,216,078	1,954,873	0
664,940	150,000		
320,000	170,000		
450,000			

Scheme Description	Budget 2023/24	Spend to Date	Projected Outturn	(Under) / Over Spend	Slippage	Budget 2024/25	Budget 2025/26	Budget 2026/27	Future Years
	£	£	£	£	£	£	£	£	£
Manor Royal Gigabit	106,505	15,925	106,505			1,200,000	630,000		
Crawley Homes Green Retrofitting	1,087,952	182,036	1,120,882		(32,930)	1,199,170	1,232,100		
Invest in skills for Crawley Borough Council	3,202,431		1,500,000		1,702,431	1,337,431	1,550,000		
TOTAL PLANNING & ECONOMIC DEVELOPMENT PORTFOLIO	14,064,344	416,779	8,565,533	0	5,498,810	10,430,814	13,948,178	1,954,873	0
Resources									
Gigabit	1,350,000				1,350,000	1,350,000			
ICT Capital - Future Projects	105,400		105,400						
New Website And Intranet	52,406		52,406						
ICT Transformation Future	25,000		25,000						
ICT Cloud	296,374	20,345	296,374						
Income Management System	12,781		12,781						
Sharepoint	27,472	500	27,472						
Agile Working	121,328		121,328						
Channel Shift	61,000		61,000						
Benefits Online and Document Management System	210,000		210,000						
Hardware Renewals	100,000	54,091	100,000						
TOTAL RESOURCES PORTFOLIO	2,361,761	74,936	1,011,761	0	1,350,000	1,350,000	0	0	0

Leisure and Wellbeing									
Vehicle Replacement Programme	225,303	140,906	188,306		36,997	36,997			
Refurb Playgrounds Future Schemes	239,360		239,360						
Skate Park Equipment	46,000				46,000	46,000			
Memorial Gardens Improvements	33,400		33,400						
Tilgate Park	4,769		4,769						
Nature & Wildlife Centre	10,565		10,565						

Scheme Description	Budget 2023/24	Spend to Date	Projected Outturn	(Under) / Over Spend	Slippage
	£	£	£	£	£
Renewable Technology/Carbon Efficiency	409,062	118,887	259,062		150,000
Compliancy Works	2,584,576	156,441	1,184,576		1,400,000
Boilers & Heating	1,105,222	145,578	1,105,222		
Electrical Test & Inspection	762,232	108,028	762,232		
SHDF CBC Match Funding		2,500	3,650,000		(3,650,000)
Adaptations For The Disabled	2,056,967	293,620	1,056,967		1,000,000
Hostels	280,024		280,024		
TOTAL HRA IMPROVEMENTS	17,006,821	2,803,325	16,556,821	0	450,000

Budget 2024/25	Budget 2025/26	Budget 2026/27	Future Years
£	£	£	£
250,000	250,000		
850,000	1,450,000		
700,000	1,500,000		
800,000	850,000		
3,900,000			
500,000	1,300,000		
100,000	100,000		
14,050,000	13,800,000	0	0

Other HRA (Crawley Homes)					
HRA Database	53,051		53,051		
Acquisition Of Land Or Dwellings	11,857,333	561,616	7,000,000		4,857,333
Forge Wood	12,413	11,860	12,413		
Telford Place Development	234,179	23,877	207,093		27,086
Forge Wood Phase 2	73,785		73,785		
Forge Wood Phase 4	4,034,751				4,034,751
5 Perryfields	188,053	6,297	18,286		169,767
Carey House	91,752	120,189	141,752		(50,000)
Fairlawn House	207,134	3,009	207,134		
Milton Mount Major Works	30,739	112,056	430,739		(400,000)
Breezehurst Phase 2	4,703,250		50,000		4,653,250
Orchards Hostel					
Water Neutrality	448,876	58,097	448,876		
Contingencies	1,137,311				1,137,311
Prelims	245,949	45,963	245,949		
Lifeline Digital Switchover	60,000	23,402	60,000		
TOTAL OTHER HRA	23,378,576	966,366	8,949,078	0	14,429,498

4,857,333			
1,235,389	1,128,115		743,013
1,150,000	10,020,000	9,196,057	
4,034,751	4,094,236	4,304,895	
281,061	293,824		
1,500,000	5,000,000	7,000,000	1,171,001
	338,485		
500,000			
	1,359,502		
60,000			
13,618,534	22,234,162	20,500,952	1,914,014

Scheme Description	Budget 2023/24	Spend to Date	Projected Outturn	(Under)/Over Spend	Slippage
	£	£	£	£	£
TOTAL HRA	40,385,397	3,769,691	25,505,899	0	14,879,498

TOTAL CAPITAL PROGRAMME	76,576,005	5,527,426	48,094,439	(415,000)	28,066,565
--------------------------------	-------------------	------------------	-------------------	------------------	-------------------

Budget 2024/25	Budget 2025/26	Budget 2026/27	Future Years
£	£	£	£
27,668,534	36,034,162	20,500,952	1,914,014

46,226,502	50,282,340	22,455,825	1,914,014
-------------------	-------------------	-------------------	------------------

FUNDED BY

Capital Receipts	(8,819,369)	(7,475)	(6,808,169)		(2,011,200)
Capital Reserve	(1,946,569)	(3,109)	(1,523,031)		(423,538)
Better Care Fund (formally DFGs)	(1,280,306)	(381,756)	(1,280,306)		
External Funding	(12,714,187)	(477,915)	(7,503,094)		(5,211,093)
HRA Revenue Contribution	(26,358,503)	(3,994,338)	(19,802,373)		(6,556,130)
Replacement Fund/Revenue Financing	(4,593,243)	(359,950)	(4,743,246)		150,003
Section 106	(1,189,223)	(78,236)	(520,193)	415,000	(254,030)
1-4-1	(7,998,605)	(224,647)	(2,589,635)		(5,408,969)
Borrowing	(11,676,000)		(3,324,392)		(8,351,608)
TOTAL FUNDING	(76,576,005)	(5,527,426)	(48,094,439)	415,000	(28,066,565)

(2,885,021)	(4,191,525)	(266,927)	
(423,538)			
(9,159,277)	(9,691,887)	(1,578,634)	
(19,833,609)	(27,937,221)	(12,300,571)	(1,148,409)
(2,341,827)	(300,000)		
(254,030)	(64,766)	(109,312)	
(2,977,592)	(8,096,941)	(8,200,381)	(765,606)
(8,351,608)			
(46,226,502)	(50,282,340)	(22,455,825)	(1,914,015)

Treasury Management and Prudential Code Compliance

Estimate of CFR £'000	2023/24 Forecast	2024/25 Forecast	2025/26 Forecast
Capital Financing Requirement			
CFR – General Fund	17,478	21,847	20,778
CFR - HRA	240,410	230,325	217,325
CFR – Non-financial investments	0	0	0
Total CFR	257,888	252,172	238,103
Movement in CFR	(9,466)	(5,716)	(14,069)

Movement in CFR represented by			
Net financing need for the year (above)	3,324	8,352	0
IFRS 16 leases			
Less MRP/VRP and other financing movements - GF	(790)	(1,068)	(1,069)
Less MRP/VRP and other financing movements - HRA	(12,000)	(13,000)	(13,000)
Movement in CFR	(9,466)	(5,716)	(14,069)

Liability benchmark £'000	2023/24 Forecast	2024/25 Forecast	2025/26 Forecast
Total CFR	257,888	252,172	238,103
Less: Balance sheet resources	(82,082)	(58,136)	(36,017)
Working capital	(25,000)	(20,000)	(20,000)
Net loans requirement	150,806	174,036	182,086
Plus: Liquidity allowance	10,000	10,000	10,000
Liability benchmark	160,806	184,036	192,086

Gross debt and the CFR £'000	2023/24 Forecast	2024/25 Forecast	2025/26 Forecast
External Debt			
Debt at 1 April	249,325	237,325	224,325
Expected change in Debt	(12,000)	(13,000)	(13,000)
Other long-term liabilities (OLTL)	0	0	0
Expected change in OLTL	0	0	0
Actual gross debt at 31 March	237,325	224,325	211,325

The Capital Financing Requirement	257,888	252,172	238,103
(Under) / over borrowing	(20,563)	(27,847)	(26,778)

Operational boundary £'000	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
Debt	249,325	237,325	224,325
Other long term liabilities	31	19	13
Total	249,356	237,344	224,338

Authorised limit £'000	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
Debt	269,325	257,325	244,325
Other long term liabilities	31	19	13
Total	269,356	257,344	244,338

Financing costs as a proportion of net revenue stream	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
HRA	12.73%	11.37%	11.68%
GF	(12.41)%	(6.43)%	(1.01)%

Net income from commercial and service investments as a proportion of net revenue stream	2023/24 Estimate	2024/25 Estimate	2025/26 Estimate
Commercial and service investments	25.46%	24.19%	22.98%